

September 25, 2025 - Briefing for Individual Investors

Key Questions and Answers

(Some parts of the contents have been added or modified for easier understanding.)

Q: What is Artner's view on Blackstone's acquisition of TechnoPro Holdings, which provides engineer dispatching services?

A: While readying a number of options, we intend to implement our Medium-Term Business Plan on an ongoing basis. We plan on preparing for various possibilities in the future as well.