Universal Standards

GRI 2: General Disclosures 2021

	General Disclosures 2021	LOCATION
DISCLO	rganization and its reporting practices	LOCATION
2-1	Organizational details	Home>Corporate Outline>Company Overview
2-1 2-2	Entities included in the organization's sustainability reporting	Home>Corporate Outline>Business Locations
2-2	Entities included in the organization's sustainability reporting	·
2-3	Reporting period, frequency and contact point	Annual Report 2025 P.3
	Produktion and a Conformation	Annual Report 2025 P.64
2-4	Restatements of information	Not applicable
2-5	External assurance	_
2. Activit	ties and workers	
		Corporate Outline P.3-6
2-6	Activities, value chain and other business relationships	Home>Corporate Outline> Locations
		Home>Corporate Outline>Company Overview
		Home>Business Outline>Business Model
2-7	Employees	Annual Securities Report P.4
		Annual Report 2025 P.64
2-8	Workers who are not employees	_
3. Gover	rnance	
		Annual Report 2025 P.45
2-9	Governance structure and composition	Annual Securities Report P.28
2-3	Governance structure and composition	Corporate Governance Report P.5
		Annual Report 2025 P.58
0.40	Namination and calcation of the highest assumed to 1	Articles of Incorporation
2-10	Nomination and selection of the highest governance body	Corporate Governance Report P.2
2-11	Chair of the highest governance body	Corporate Governance Report P.5
	Role of the highest governance body in overseeing the management of	Annual Report 2025 P.32
2-12	impacts	Annual Report 2025 P.45
2-13	Delegation of responsibility for managing impacts	Annual Report 2025 P.32
2-14	Role of the highest governance body in sustainability reporting	Annual Report 2025 P.32
	Their of the highest governance body in ediciality reporting	Corporate Governance Report P.2
2-15	Conflicts of interest	Artner's Approaches to Implementing Japan's Corporate Governance Code P.18
		Annual Securities Report P.20
2-16	Communication of critical concerns	Annual Report 2025 P.32
2-17	Collective knowledge of the highest governance body	Home>Sustainability>Governance>Corporate Governance>Artner's Approaches to Implementing Japan's Corporate Governance Code>Section 4: Responsibilities of the Board>Principle 4.14 Director and Kansayaku Training
2-18	Evaluation of the performance of the highest governance body	Artner's Approaches to Implementing Japan's Corporate Governance Code P.22
		Annual Report 2025 P.50
2-19	Remuneration policies	Annual Securities Report P.34-35
2-20	Process to determine remuneration	Annual Report 2025 P.49
2 20	1 100000 to determine remaineration	
		Annual Securities Report P.31
2-21	Annual total compensation ratio	Annual Securities Report P.31 —
	Annual total compensation ratio egy, policies and practices	Annual Securities Report P.31 —
	· ·	Annual Securities Report P.31 — Annual Report 2025 P.8
4. Strate	egy, policies and practices	
4. Strate 2-22	Statement on sustainable development strategy	Annual Report 2025 P.8
4. Strate	egy, policies and practices	Annual Report 2025 P.8 Annual Report 2025 P.31
4. Strate 2-22	Statement on sustainable development strategy	Annual Report 2025 P.8 Annual Report 2025 P.31 Annual Report 2025 P.35
4. Strate 2-22	Statement on sustainable development strategy	Annual Report 2025 P.8 Annual Report 2025 P.31 Annual Report 2025 P.35 Annual Report 2025 P.41-42
4. Strate 2-22	Statement on sustainable development strategy	Annual Report 2025 P.8 Annual Report 2025 P.31 Annual Report 2025 P.35 Annual Report 2025 P.41-42 Annual Report 2025 P.45
4. Strate 2-22	Statement on sustainable development strategy	Annual Report 2025 P.8 Annual Report 2025 P.31 Annual Report 2025 P.35 Annual Report 2025 P.41-42 Annual Report 2025 P.45 Home>Sustainability>Governance>Compliance
4. Strate 2-22	Statement on sustainable development strategy Policy commitments	Annual Report 2025 P.8 Annual Report 2025 P.31 Annual Report 2025 P.35 Annual Report 2025 P.41-42 Annual Report 2025 P.45 Home>Sustainability>Governance>Compliance Annual Report 2025 P.31 Annual Report 2025 P.35
4. Strate 2-22 2-23	Statement on sustainable development strategy	Annual Report 2025 P.8 Annual Report 2025 P.31 Annual Report 2025 P.35 Annual Report 2025 P.41-42 Annual Report 2025 P.45 Home>Sustainability>Governance>Compliance Annual Report 2025 P.31 Annual Report 2025 P.35 Annual Report 2025 P.35 Annual Report 2025 P.41-42
4. Strate 2-22 2-23	Statement on sustainable development strategy Policy commitments	Annual Report 2025 P.8 Annual Report 2025 P.31 Annual Report 2025 P.35 Annual Report 2025 P.41-42 Annual Report 2025 P.45 Home>Sustainability>Governance>Compliance Annual Report 2025 P.31 Annual Report 2025 P.35 Annual Report 2025 P.41-42 Annual Report 2025 P.41-42 Annual Report 2025 P.45
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4. Strate 2-22 2-23	Statement on sustainable development strategy Policy commitments Embedding policy commitments	Annual Report 2025 P.8 Annual Report 2025 P.31 Annual Report 2025 P.35 Annual Report 2025 P.41-42 Annual Report 2025 P.45 Home > Sustainability > Governance > Compliance Annual Report 2025 P.31 Annual Report 2025 P.35 Annual Report 2025 P.41-42 Annual Report 2025 P.45 Home > Sustainability > Governance > Compliance Annual Report 2025 P.41-42 Annual Report 2025 P.45 Home > Sustainability > Governance > Compliance Annual Report 2025 P.41-42 Annual Report 2025 P.41-42 Annual Report 2025 P.41-42
4. Strate 2-22 2-23	Statement on sustainable development strategy Policy commitments Embedding policy commitments	Annual Report 2025 P.8 Annual Report 2025 P.31 Annual Report 2025 P.35 Annual Report 2025 P.41-42 Annual Report 2025 P.45 Home > Sustainability > Governance > Compliance Annual Report 2025 P.31 Annual Report 2025 P.35 Annual Report 2025 P.41-42 Annual Report 2025 P.45 Home > Sustainability > Governance > Compliance Annual Report 2025 P.41-42 Annual Report 2025 P.45 Home > Sustainability > Governance > Compliance Annual Report 2025 P.41-42 Annual Report 2025 P.41-42 Annual Report 2025 P.52 Annual Report 2025 P.42
4. Strate 2-22 2-23 2-24 2-25 2-26	Embedding policy commitments Embedding policy commitments Processes to remediate negative impacts Mechanisms for seeking advice and raising concerns	Annual Report 2025 P.8 Annual Report 2025 P.31 Annual Report 2025 P.35 Annual Report 2025 P.41-42 Annual Report 2025 P.45 Home>Sustainability>Governance>Compliance Annual Report 2025 P.31 Annual Report 2025 P.35 Annual Report 2025 P.41-42 Annual Report 2025 P.45 Home>Sustainability>Governance>Compliance Annual Report 2025 P.41-42 Annual Report 2025 P.45 Home>Sustainability>Governance>Compliance Annual Report 2025 P.41-42 Annual Report 2025 P.52 Annual Report 2025 P.52
4. Strate 2-22 2-23 2-24 2-25 2-26 2-27	Embedding policy commitments Embedding policy commitments Emclared to remediate negative impacts Mechanisms for seeking advice and raising concerns Compliance with laws and regulations	Annual Report 2025 P.8 Annual Report 2025 P.31 Annual Report 2025 P.35 Annual Report 2025 P.41-42 Annual Report 2025 P.45 Home > Sustainability > Governance > Compliance Annual Report 2025 P.31 Annual Report 2025 P.35 Annual Report 2025 P.41-42 Annual Report 2025 P.45 Home > Sustainability > Governance > Compliance Annual Report 2025 P.45 Home > Sustainability > Governance > Compliance Annual Report 2025 P.41-42 Annual Report 2025 P.52
4. Strate 2-22 2-23 2-24 2-25 2-26 2-27 2-28	Embedding policy commitments Embedding policy commitments Emclared to remediate negative impacts Mechanisms for seeking advice and raising concerns Compliance with laws and regulations Membership associations	Annual Report 2025 P.8 Annual Report 2025 P.31 Annual Report 2025 P.35 Annual Report 2025 P.41-42 Annual Report 2025 P.45 Home>Sustainability>Governance>Compliance Annual Report 2025 P.31 Annual Report 2025 P.35 Annual Report 2025 P.41-42 Annual Report 2025 P.45 Home>Sustainability>Governance>Compliance Annual Report 2025 P.41-42 Annual Report 2025 P.45 Home>Sustainability>Governance>Compliance Annual Report 2025 P.41-42 Annual Report 2025 P.52 Annual Report 2025 P.52
4. Strate 2-22 2-23 2-24 2-25 2-26 2-27 2-28 5. Stake	Embedding policy commitments Embedding policy commitments Embedding policy commitments Processes to remediate negative impacts Mechanisms for seeking advice and raising concerns Compliance with laws and regulations Membership associations holder engagement	Annual Report 2025 P.8 Annual Report 2025 P.31 Annual Report 2025 P.45 Annual Report 2025 P.45 Home>Sustainability>Governance>Compliance Annual Report 2025 P.31 Annual Report 2025 P.35 Annual Report 2025 P.45 Home>Sustainability>Governance>Compliance Annual Report 2025 P.45 Annual Report 2025 P.41-42 Annual Report 2025 P.45 Home>Sustainability>Governance>Compliance Annual Report 2025 P.41-42 Annual Report 2025 P.41-42 Annual Report 2025 P.42 Annual Report 2025 P.42 Annual Report 2025 P.52 Annual Report 2025 P.67-68 Annual Report 2025 P.69
4. Strate 2-22 2-23 2-24 2-25 2-26 2-27 2-28	Embedding policy commitments Embedding policy commitments Emclared to remediate negative impacts Mechanisms for seeking advice and raising concerns Compliance with laws and regulations Membership associations	Annual Report 2025 P.8 Annual Report 2025 P.31 Annual Report 2025 P.35 Annual Report 2025 P.41-42 Annual Report 2025 P.45 Home > Sustainability > Governance > Compliance Annual Report 2025 P.31 Annual Report 2025 P.35 Annual Report 2025 P.41-42 Annual Report 2025 P.45 Home > Sustainability > Governance > Compliance Annual Report 2025 P.45 Home > Sustainability > Governance > Compliance Annual Report 2025 P.45 Home > Sustainability > Governance > Compliance Annual Report 2025 P.41-42 Annual Report 2025 P.52 Annual Report 2025 P.52 Annual Report 2025 P.67-68

GRI 3: Material Topics 2021

DISCLOSURE		LOCATION
3-1	Process to determine material topics	Annual Report 2025 P.17
3-2	List of material topics	Annual Report 2025 P.17-18
3-3	Management of material topics	Annual Report 2025 P.65-68

Topic Standards (Economic)

GRI 201: Economic Performance 2016

GRI 20 II 200 II 0 II 0 II 0 II 0 II 0 II		
DISCLOSURE		LOCATION
201-1	Direct economic value generated and distributed	Annual Securities Report P.1
201-1		Annual Securities Report P.36
	Financial implications and other risks and opportunities due to climate change	Annual Report 2025 P.34
201-2		Home>Sustainability>Environmental>Climate Change(Information Disclosure Based on TCFD Recommendations)>Strategy>Summary of scenario analysis results (risks and opportunities)
		Home>Investor Relations>Management Policy>Business and Other Risks> Climate Change
201-3	Defined benefit plan obligations and other retirement plans	Annual Securities Report P.46
201-4	Financial assistance received from government	-

GRI 202: Market Presence 2016

DISCLOSURE		LOCATION
202-1	Ratios of standard entry level wage by gender compared to local minimum wage	Home > Recruitment > Administrative staff positions (new graduates) > Qualification acquisition assistance program (Japanese only) Home > Recruitment > Engineer positions (new graduates) > Engineers who want to earn high pay > Qualification acquisition assistance program (Japanese only) Home > Recruitment > Engineer positions (new graduates) > Engineers who want to work in specific locations > Qualification acquisition assistance program (Japanese only) Home > Recruitment > Engineer positions (new graduates) > Engineers who want to be involved in production > Qualification acquisition assistance program (Japanese only)
202-2	Proportion of senior management hired from the local community	_

GRI 203: Indirect Economic Impacts 2016

DISCLOS	URE	LOCATION
203-1	Infrastructure investments and services supported	_
203-2	Significant indirect economic impacts	_

GRI 204: Procurement Practices 2016

DISCLOS	SURE	LOCATION
204-1	Proportion of spending on local suppliers	_

GRI 205: Anti-corruption 2016

DISCLOSURE		LOCATION
205-1	Operations assessed for risks related to corruption	_
205-2	Communication and training about anti-corruption policies and procedures	Annual Report 2025 P.52
205-3	Confirmed incidents of corruption and actions taken	Annual Report 2025 P.67-68

GRI 206: Anti-competitive Behavior 2016

DISCLOS	SURE	LOCATION
206-1	Legal actions for anti-competitive behavior, anti-trust, and monopoly practices	Not applicable

GRI 207: Tax 2019

DISCLOS	URE	LOCATION
207-1	Approach to tax	Home > Sustainability > Governance > Compliance > Tax Policy
207-2	Tax governance, control, and risk management	_
207-3	Stakeholder engagement and management of concerns related to tax	_
207-4	Country-by-country reporting	_

Topic Standards (Environmental)

GRI 301: Materials 2016

DISCLOS	URE	LOCATION
301-1	Materials used by weight or volume	_
301-2	Recycled input materials used	_
301-3	Reclaimed products and their packaging materials	_

GRI 302: Energy 2016

DISCLOSURE		LOCATION
302-1	Energy consumption within the organization	Annual Report 2025 P.65-66
302-2	Energy consumption outside of the organization	_
302-3	Energy intensity	Annual Report 2025 P.65-66
302-4	Reduction of energy consumption	Annual Report 2025 P.65-66
302-5	Reductions in energy requirements of products and services	_

GRI 303: Water and Effluents 2018

DISCLOSURE		LOCATION
303-1	Interactions with water as a shared resource	_
303-2	Management of water discharge-related impacts	_
303-3	Water withdrawal	_
303-4	Water discharge	_
303-5	Water consumption	_

GRI 304: Biodiversity 2016

DISCLOS	SURE	LOCATION
304-1	Operational sites owned, leased, managed in, or adjacent to, protected areas and areas of high biodiversity value outside protected areas	
304-2	Significant impacts of activities, products and services on biodiversity	_
304-3	Habitats protected or restored	_
304-4	IUCN Red List species and national conservation list species with habitats in areas affected by operations	

GRI 305: Emissions 2016

DISCLO	SURE	LOCATION
305-1	Direct (Scope 1) GHG emissions	Annual Report 2025 P.65-66
303-1	bliect (Scope I) and emissions	Annual Report 2025 P.33
305-2	Energy indirect (Scope 2) GHG emissions	Annual Report 2025 P.65-66
303-2	Lifergy mairect (Goope 2) and emissions	Annual Report 2025 P.33
305-3	Other indirect (Scope 3) GHG emissions	Annual Report 2025 P.33 Annual Report 2025 P.65-66
303-3	Other maneet (Geope 3) and emissions	
305-4	GHG emissions intensity	Annual Report 2025 P.65-66
305-5	Reduction of GHG emissions	Annual Report 2025 P.65-66
303-3	neduction of and emissions	Annual Report 2025 P.33
305-6	Emissions of ozone-depleting substances (ODS)	_
305-7	Nitrogen oxides (NOx), sulfur oxides (SOx), and other significant air emissions	_

GRI 306: Waste 2020

DISCLOSURE		LOCATION
306-1	Waste generation and significant waste-related impacts	_
306-2	Management of significant waste-related impacts	_
306-3	Waste generated	_
306-4	Waste diverted from disposal	_
306-5	Waste directed to disposal	_

GRI 308: Supplier Environmental Assessment 2016

DISCLOSURE		LOCATION
308-1	New suppliers that were screened using environmental criteria	_
308-2	Negative environmental impacts in the supply chain and actions taken	_

Topic Standards (Social)

GRI 401: Employment 2016

DISCLOS	URE	LOCATION
401-1	1 New employee hires and employee turnover	Annual Report 2025 P.65-66
401-1		Annual Securities Report P.4
401-2	Benefits provided to full-time employees that are not provided to temporary or part-time employees	
401-3	Parental leave	Annual Report 2025 P.65-66

GRI 402: Labor/Management Relations 2016

DISCLOS	JRE	LOCATION	
402-1	Minimum notice periods regarding operational changes	We handle notices according to internal operational rules and the details of said notices.	

GRI 403: Occupational Health and Safety 2018

DISCLOS	URE	LOCATION
403-01	Occupational health and safety management system	Annual Report 2025 P.39
403-02	Hazard identification, risk assessment, and incident investigation	_
403-03	Occupational health services	Annual Report 2025 P.39
403-04	Worker participation, consultation, and communication on occupational health and safety	_
403-05	Worker training on occupational health and safety	Annual Report 2025 P.39
403-06	Promotion of worker health	Annual Report 2025 P.39
403-07	Prevention and mitigation of occupational health and safety impacts directly linked by business relationships	
403-08	Workers covered by an occupational health and safety management system	_
403-09	Work-related injuries	Annual Report 2025 P.67-68
403-10	Work-related ill health	Annual Report 2025 P.67-68

GRI 404: Training and Education 2016

DISCLOS	SURE	LOCATION
404-1	Average hours of training per year per employee	Annual Report 2025 P.65-66
		Home > Sustainability > Social > Talent Development
		Home > Corporate Outline > Education and Training > Training Curriculum
		Home > Corporate Outline > Education and Training > New Employee Training
404-2	Programs for upgrading employee skills and transition assistance programs	Home > Corporate Outline > Education and Training > Career Support Courses (Japanese only)
		Home > Corporate Outline > Education and Training > Skill Development Seminars (Japanese only)
		Home > Corporate Outline > Education and Training > Qualification acquisition assistance program (Japanese only)
		Home > Corporate Outline > Job Change Assistance
404-3	Percentage of employees receiving regular performance and career development reviews	Home > Sustainability > Social > Talent Development

GRI 405: Diversity and Equal Opportunity 2016

	or a record on a sequence of processing and a sequence	
DISCLOS	SURE	LOCATION
405-1	Diversity of governance bodies and employees	Annual Report 2025 P.40
405-1	5-1 Diversity of governance bodies and employees	Annual Securities Report P.28-29
405-2	Ratio of basic salary and remuneration of women to men	Annual Report 2025 P.65-66
403-2	Patio of basic salary and remuneration of women to men	Annual Securities Report P.4

GRI 406: Non-discrimination 2016

DISCLOS	URE	LOCATION
406-1	Incidents of discrimination and corrective actions taken	Not applicable

GRI 407: Freedom of Association and Collective Bargaining 2016

DISCLOSURE		URE	LOCATION
	407-1	Operations and suppliers in which the right to freedom of association and collective bargaining may be at risk	Annual Report 2025 P.41-42

GRI 408: Child Labor 2016

DISCLOS	SURE	LOCATION
408-1	Operations and suppliers at significant risk for incidents of child labor	Annual Report 2025 P.41-42

GRI 409:Forced or Compulsory Labor 2016

DISCLOSURE		LOCATION
409-1	Operations and suppliers at significant risk for incidents of forced or compulsory labor	Annual Report 2025 P.41-42

GRI 410: Security Practices 2016

DISCLOS	SURE	LOCATION
410-1	Security personnel trained in human rights policies or procedures	_

GRI 411: Rights of Indigenous Peoples 2016

DISCLOSURE		LOCATION
411-1	Incidents of violations involving rights of indigenous peoples	Not applicable

GRI 413: Local Communities 2016

DISCLOSURE		LOCATION
413-1	Operations with local community engagement, impact assessments, and development programs	Annual Report 2025 P.44
413-2	Operations with significant actual and potential negative impacts on local communities	

GRI 414: Supplier Social Assessment 2016

DISCLOSURE		LOCATION
414-1	New suppliers that were screened using social criteria	_
414-2	Negative social impacts in the supply chain and actions taken	_

GRI 415: Public Policy 2016

DISCLOSURE		LOCATION
415-1	Political contributions	_

GRI 416: Customer Health and Safety 2016

DISCLOSURE		LOCATION
416-1	Assessment of the health and safety impacts of product and service categories	
416-2	Incidents of non-compliance concerning the health and safety impacts of products and services	Not applicable

GRI 417: Marketing and Labeling 2016

DISCLOSURE		LOCATION
	Requirements for product and service information and labeling	_
417-2	Incidents of non-compliance concerning product and service information and labeling	Not applicable
417-3	Incidents of non-compliance concerning marketing communications	Not applicable

GRI 418: Customer Privacy 2016

DISCLOSURE		LOCATION
418-1	Substantiated complaints concerning breaches of customer privacy and losses of customer data	Not applicable