Category								
Category	ID Item	Related SDGs	KPI	Target	FY2022	FY2023	FY2024	FY2025
			Greenhouse gas (GHG) emissions (Scope 1 and Scope 2)	Net zero (FY2051)	97.3 tCO2	91.3tCO2	98.7 tCO2	154.1 tCO2
nvironmental			Greenhouse gas (GHG) emissions (Scope 1 and Scope 2) per unit of net sales	_	0.0120 (tCO2 / million yen)	0.0101 (tCO2 / million yen)	0.0097 (tCO2 / million yen)	0.0139 (tCO2 / million yen)
	1 Improve energy efficiency and reduce energy usage	13 Martine	Greenhouse gas (GHG) emissions (Scope 3)	Net zero (FY2051)	-	1,002.8 tCO2	1,147.7 tCO2	1,471.8 tCO2
			Energy consumption (crude oil equivalent)	Reduction on an ongoing basis	48.7 (kl / year)	49.9 (kl / year)	48.2 (kl / year)	62.0 (kl / year)
			Energy consumption (crude oil equivalent) per unit of net sales	_	0.0060 (kl / million yen)	0.0054 (kl / million yen)	0.0048 (kl / million yen)	0.0056 (kl / million yen)
			Reduction rate of copy paper used	Reduction on an ongoing basis	14.5% reduction	5.9% reduction	6.2% reduction	6.3% increase
	2 Contribute to carbon neutrality through business activities		Share of engineers placed in carbon neutrality projects among all engineers	50.00%	41.3%	46.1%	48.3%	51.3%
	3 Resolve social issues by creating jobs		Share of carbon neutrality recruitment targets for new graduates and career hires	55.00%	40.1%	50.0%	46.1%	47.9%
[Number of serious human rights issues	None	None	None	None	None
		8 85512 10 (SEC)*** ***	Number of discrimination incidents	None	None	None	None	None
	4 Respect human rights	i terreta de la constante de	Percentage of employees who have received harassment training	100.0%	100.0%	100.0%	100.0%	100.0%
			Number of inquiries to harassment helpline	Appropriate response to inquiries	None	None	1	None
			Share of female employees (engineers)	10.0% or more	3.7%	4.1%	3.7%	4.1%
			Share of female employees (administration)	Increase on an ongoing basis	31.4%	27.6%	33.8%	38.3%
			Number of female employees (engineers)	_	39	47	44	51
/			Number of female employees (administration)	_	32	35	45	57
			Share of female employees (engineers) among new employees	Increase on an ongoing basis	3.0%	6.4%	5.2%	6.3%
/			Share of female employees (administration) among new employees	Increase on an ongoing basis	66.7%	27.3%	47.1%	73.3%
			Appointment of female employees (engineers) to managerial positions	3 or more	2	2	2	2
			Appointment of female employees to managerial positions	10 or more	6	10	10	13
	5 Promote diversity and inclusion		Share of female employees in managerial positions	Increase on an ongoing basis	3.7%	3.4%	3.1%	5.1%
			Share of female directors	30.0% or more (FY2031)	0.0%	0.0%	0.0%	0.0%
			Wage difference between male and female employees (overall)	Narrow the difference	Male 100.0% : Female 92.8%	Male 100.0% : Female 94.5%	Male 100.0% : Female 89.2%	Male 100.0% : Female 89.5
			Wage difference between male and female employees (engineers)	Narrow the difference	Male 100.0% : Female 99.2%	Male 100.0% : Female 96.5%	Male 100.0% : Female 95.8%	Male 100.0% : Female 94.4
			Wage difference between male and female employees (administration)	Narrow the difference	Male 100.0% : Female 71.0%	Male 100.0% : Female 71.0%	Male 100.0% : Female 71.9%	Male 100.0% : Female 71.9
			Average years of service of male employees (engineers)	Increase on an ongoing basis	5.91 years	6.15 years	6.50 years	6.3 years
/		5 x=xx-*** xxxxxx xxxxx 10 xxxxx	Average years of service of male employees (administration)	Increase on an ongoing basis	10.69 years	10.60 years	10.95 years	11.3 years
			Average years of service of female employees (engineers)	Increase on an ongoing basis	3.41 years	3.37 years	4.03 years	3.9 years
			Average years of service of female employees (administration)	Increase on an ongoing basis	7.56 years	8.34 years	7.12 years	6.3 years
			Average overtime hours (engineers)		16.9 hours	17.9 hours	18.1 hours	17.7 hours
			Number of childcare leave days taken by male employees (average)		44.0 days	79.5 days	42.5 days	48 days
/			Usage rate of childcare leave (male employees)	30.0% or more (FY2029)	12.5%	30.8%	50.0%	46.7%
			Usage rate of childcare leave (finale employees)*1	80.0% or more (FY2029)	100.0%	100.0%	66.7%	200.0%
			Usage rate of nursing care leave (male and female employees)	15.0% or more (FY2029)	1.2%	7.4%	13.7%	8.4%
			Share of non-Japanese talents	Recruitment on an ongoing basis	1.4%	1.0%	1.4%	1.9%
			Share of elderly employees (60 years of age and older)		1.4%	1.4%		
cial			Employment rate of employees with disabilities	Recruitment on an ongoing basis 2.30% or more (legally required employment rate)	2.40% (as of June 1, 2021)	2.42% (as of June 1, 2022)	1.3% 2.67% (as of June 1, 2023)	1.3% 2.43% (as of June 1, 2024
			Percentage of the Company's former employees who used job change assistance program	_	0.8%	1.7%	2.3%	1.9%
			Share of regular employees hired mid-career	_	2.0%	4.8%	7.7%	4.0%
			Number of employees	_	1,180	1,276	1,321	1,397
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Category	ID Item	Related SDGs	KPI		Target	FY2022	FY2023	FY2024	FY2025
			Average hours of annual training per employee (engineer)		Same level each year	163.9 hours	81.2 hours	97.0 hours	95.7 hours
			Average cost of annual training per employ		Same level each year	63,000 yen	62,000 yen	54,000 yen	59,000 yen
			Percentage of employees who have received talent development training		Same level each year	89.1%	84.8%	87.4%	85.0%
			Turnover rate (engineers) *Excluding retirement and turnover via the Company's assistance program to change jobs		Under 10.0%	10.3%	7.7%	8.3%	9.7%
			Turnover rate (engineers)		_	11.3%	9.6%	10.9%	11.7%
			Turnover rate for new graduates within three	ee years	_	29.5%	37.6%	46.1%	38.6%
			Periodic health checkup, consultation rate	-	100.0%	100.0%	100.0%	100.0%	100.0%
			Stress check, consultation rate		100.0%	82.8%	78.9%	82.6%	84.0%
			Annual paid leave, acquisition rate (overall)		80.0% or more	76.5%	85.0%	84.9%	85.7%
	6 Develop and secure promising talents		Annual paid leave, acquisition rate (enginee	ers)	80.0% or more	76.5%	85.2%	85.7%	87.1%
		4 808/881 17 /#####13	Improving health literacy (through training),	, attendance rate	100.0%	100.0%	100.0%	100.0%	100.0%
			BMI below 25, ratio		75.0%	-	69.9%	71.1%	68.8%
			Presenteeism (Productivity at work decreased	ses due to health issues)*2	100.0%	-	92.3%	92.1%	92.4%
			Absenteeism (Absent from work due to hea		0.00%	0.68%	1.17%	0.98%	0.93%
			Average age		_	30.2 years old	30.3 years old	30.4 years old	30.6 years old
			Average years of service		_	6.3 years	6.5 years	6.6 years	6.7 years
			Number of occupational accidents		None	3	10	6	9
			Occupational accident-related fatality rate		0.0%	0.0%	0.0%	0.0%	0.0%
			Downtime due to occupational accidents		0.00 hours	76.00 hours	34.17 hours	52.50 hours	0.00 hours
			Percentage that received health and safety	/ training, attendance rate	100.0%	100.0%	100.0%	100.0%	100.0%
			Percentage of employees who have received training on diseases unique to women		100.0%	_	_	87.8%	45.2%
			Work engagement score*3		2.7	_		2.6	2.6
			Payment related to regional and social contribution		_	2,000,000 yen	2,000,000 yen	2,000,000 yen	3,000,000 yen
			Appointment ratio of Independent Director		One-third or more	37.5%	37.5%	37.5%	37.5%
			Number of Outside Directors			3	3	3	3
			Ratio of Outside Directors in the Nomination and Remuneration Committee		Majority	75.0%	75.0%	75.0%	75.0%
			Remuneration of Outside Directors		_	22,000,000 yen	24,000,000 yen	25,000,000 yen	25,000,000 yen
			Number of Directors		_	8	8	8	8
			Board of Directors	Number of meetings held	_	30 times	31 times	30 times	30 times
				Attendance rate	_	99.2%	98.8%	99.6%	100.0%
				Attendance rate of Independent Directors	_	97.8%	96.8%	100.0%	100.0%
			Compliance and Risk Management	Number of meetings held	_	12 times	12 times	12 times	12 times
			Meeting	Attendance rate	_	96.9%	99.0%	100.0%	100.0%
	7 Strengthen corporate governance			Attendance rate of Independent Directors	_	91.7%	97.3%	100.0%	100.0%
			Sustainability Committee	Number of meetings held		4 times	4 times	4 times	4 times
Governance				Attendance rate		93.8%	100.0%	100.0%	100.0%
				Attendance rate of Independent Directors	_	83.4%	100.0%	100.0%	100.0%
			Audit and Supervisory Committee	Number of meetings held		25 times	26 times	26 times	26 times
				Attendance rate	_	100.0%	100.0%	100.0%	100.0%
				Attendance rate of Independent Directors	-	100.0%	100.0%	100.0%	100.0%
				Number of meetings held	_	_	4 times	4 times	6 times
				Attendance rate		_	100.0%	100.0%	100.0%
				Attendance rate of Independent Directors	_	_	100.0%	100.0%	100.0%
			Evaluation of the effectiveness of the Boar		Once	Once	Once	Once	Once
			Percentage of employees who have received compliance training		100.0%	100.0%	100.0%	100.0%	100.0%
			Percentage of employees who have received information security training		100.0%	100.0%	100.0%	100.0%	100.0%
			Number of major compliance violations			None	None	None	None
			Number of major compliance violations		None	NULLE			I NOTIC
	8 Promote compliance management	16 ##state	Number of major compliance violations Number of major information security incide	ents	None	None	None	None	None
	8 Promote compliance management	16 ***** 2						1	
	8 Promote compliance management	16 man	Number of major information security incid	ine	None	None	None	None	None

*1 Usage rate of childcare leave (female employees): FY2025 200.0% = 2 employees who took childcare leave ÷ 1 employee who gave birth *2 Measurement method: Wfun (a survey developed by University of Occupational and Environmental Health, Japan to measure the extent of work-related functional impairment caused by health issues) *3 Measurement method: New Brief Job Stress Questionnaire (work engagement is a state where employees feel vigor, dedication, and absorption toward their work). Evaluated on a scale of 0 to 4. The national average is 2.5.